#### (3) Cash Flow

Cash flows from operating activities

Cash flows from investing activities

Cash flows from financing activities

Cash and cash equivalents at end of period oh

## (Reference)

Non-consolidated Financial Results for the Year Ended March 31, 2021 (April 1, 2020 to March 31, 2021)

(1) Operating Results

(Percentage figures shroor armodPa@P Özàunges

#### Index of the Attachments

1

- 1. Review of Operating Results and Financial Position
- (1) Review of Ope}o

Under this environment, in the Liner Trade segment, while cargo volumes and vacancy rates keep advancing at a hiÈcancync n  $^{\rm a}$ 

to the level which exceeds the previous year. In addition, a labor shortage occurred due to I ho

**Bulk Shipping** 

In the car transportation division, while shipping volumes of finished cars gradually recovered from the large year on year decline in the first half, efforts were made to innovate vessel deployment for cost reduction. Also, as one of the curresticates to reduce greenhouse gas emissions, the Japan's first LNG-fuele fir^cns, trectr p

results were steady based on	support from the long	g-term contracts that	generate stable ea	rnings. Alp vÀ

(5) Basic Policy Concerning Dividends and Planned Dividend Payments
NYKidemmea

## 3. Consolidatedo

9



(Year ended March 31,2021) (In million yen)

Shareholders' capital

С

(Note) Adjustments of segment incom

# 4. Other Information

(1) Quarterly Operat

# (3) Fleet in Operation as of Fiscal Year-End Following are the fleet owned (or co

## (4) Vessels under Construction as of Fiscal Year-End

The vessels unde