Contents

Ø 2017. NYK Group. All rights reserved.

Ø 2017. NYK Group. All rights reserved.

ẑ ṕ Upper Ṗ Revenues

Ø 2017. NYK Group. All rights reserved.

Ø 2017. NYK Group. All rights reserved.

Ø 2017. NYK Group. All

Ø 2017. NYK Group. All rights reserved.

ẑ ṕ Upper Ṗ Revenues ṕ Lower Ṗ Recurring Profit

Ø 2017. NYK Group. All rights reserved.

Forecast

Ø 2017. NYK Group. All rights reserved.

Segment

- Liner

Target to secure enough cargo volume in 2H (slack season).
Aim to maximize profit margin byi [illegible]s

Ø 2017. NYK Group. All rights reserved.

Ø 2017. NYK Group. All rights reserved.

Ø 2017. NYK Group. All rights reserved.

Ø 2017. NYK Group. All rights reserved.

Ø 2017. NYK Group. All rights reserved.

s reserved.

Ø 2017. NYK Group. All rights reserved.

Copyright Ø 2017 Oc